ATTACHMENT II

Private Sector Summer Jobs Efforts

A. Background. States and SDAs are encouraged to seek every opportunity to involve the private sector in cooperative and creative approaches to fund community-wide summer jobs programs. Across the country private sector summer jobs initiatives are voluntarily undertaken by community coalitions to increase the number of jobs available for young people during the summer.

Private sector employers are encouraged to support summer jobs by hiring young people, making financial donations for job creation in the public sector or donating time and resources to further such efforts. The private industry council (PIC) plays a major role in most private sector campaigns, serving as the coordinator of the planning group and providing office space and staff support. Business representatives, the Employment Service, community-based organizations (CBOs), schools and local government agencies are also typically partners in this effort.

Title II-B funds may be used to support private sector programs which are not limited to just JTPA eligible youth within the following parameters. JTPA funds can be used for activities including the following where States and SDAs are working with local businesses to plan private sector programs: employer outreach; recruitment; intake; and eligibility determination for community-wide summer jobs programs that serve JTPA eligible and non-eligible youth. In order to prevent audit questions, however, the ratio of JTPA funded staff to non-JTPA funded staff should be proportionate to the ratio of JTPA eligible youth to non-JTPA eligible youth served. In other words, if there is more than one funding stream for the program, staff could in fact serve both JTPA eligible and non-JTPA eligible youth.

B. Technical Assistance Guides. In the spring of 1997, ETA distributed two technical assistance guides to assist program operators in involving the private sector in creating summer jobs. The guides are entitled "Summer Employment Resource Guide: Involving the Private Sector", a how-to manual designed to provide information on how to create a community-wide private sector summer jobs program; and "Casebook of Private Sector Summer Youth Employment Programs", which presents a study of 19 exemplary private sector programs.

To receive copies of these guides, individuals should contact the Office of Employment and Training Programs, U.S. Department of Labor, Room N4459, 200 Constitution Avenue, N.W., Washington, D.C. 20210.

C. Focus Groups. ETA sponsored focus group meetings on the private sector summer initiatives at three locations in September 1997. Coffey Communications, LLC provided logistical support for the focus group meetings. The meetings were held in: Chicago, Illinois; Charlotte, North Carolina; and Phoenix, Arizona. The focus groups were designed to gather information from program operators and employers: (1) to help improve program approaches
and identify problems that need to be corrected and (2) to provide a forum for program operators and employers to share ideas on how DOL can assist them with their Private Sector Summer Program.

We learned from these discussions that to improve the private sector program, service providers should undertake the following activities: activate high visibility and community-wide partnerships featuring respected business leaders; establish ongoing personal contacts between program staff and employers; and foster better overall communication with employers. The findings and summary report provide ideas for action to improve private sector efforts and will be distributed to the system in the near future.

D. Work Opportunity Tax Credit (WOTC) Program. All States and SDAs are strongly encouraged to work with local business leaders in strengthening the coordination with the private sector in creating unsubsidized summer job opportunities for economically disadvantaged youth.

States and SDAs should utilize the WOTC program to aid them in their private-sector summer youth outreach efforts. The WOTC is a federal income tax incentive to encourage private sector employers to hire eight targeted groups of job seekers with barriers to employment, including certain economically disadvantaged summer youth employees.

To qualify employers for the WOTC for summer youth employee hires, the summer youth employee must have attained age 16 but not 18 on the hiring date (or, if later, on May 1), reside in one of the federally designated Empowerment Zones or Enterprise Communities (see attached list), have never worked for the employer before, and perform services for the employer between May 1 and September 15. Further, for the employer to qualify for the tax credit, the eligible employee must be employed for at least 20 days or 120 hours.

Employers must apply for and receive certification from their State employment agency that their new hire is a member of a WOTC target group before they can claim the tax credit on their federal income tax return. State Employment Service Agencies (SESAs) are responsible for certifying new hires as qualifying employers for the WOTC. For more information about this tax credit, SESA WOTC Coordinators or the U.S. Employment Services should be contacted.

Employers should be made aware that the WOTC is currently authorized only through June 30, 1998. Therefore, under current law, employers, may qualify for this tax credit only if they have eligible summer youth before July 1, 1998. However, the President’s fiscal 1999 budget proposed reauthorization of the WOTC through April 30, 2000, and therefore, the WOTC may be extended after the June 30, 1998 date.

U.S. Department of Labor
October 1997

Employers: Send your certification requests (IRS Form 8850 and ETA Form 9061 or 9062) to your State Employment Agency WOTC Coordinator

Economic and Community Development Agencies: Contact your State WOTC Coordinator to learn how you can help businesses in your area earn federal one tax savings of up to $8,500 per new hire

Social Service Delivery and Workforce Development Agencies: Contact your State WOTC Coordinator to learn how you can help long-term welfare recipients and eight other targeted groups of job seekers gain this competitive edge in the job market

<table>
<thead>
<tr>
<th>ALABAMA</th>
<th>ALASKA</th>
<th>ARIZONA</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ms. Martha Sanders</td>
<td>Mr. Bill Ehlers</td>
<td>Ms. Marva Hunt</td>
</tr>
<tr>
<td>WOTC Coordinator</td>
<td>WOTC Coordinator</td>
<td>WOTC Coordinator</td>
</tr>
<tr>
<td>Employment Service Division</td>
<td>Department of Labor</td>
<td>Department of Economic Security</td>
</tr>
<tr>
<td>Department of Industrial Relations</td>
<td>P.O. Box 25509</td>
<td>Special Programs Unit 734T</td>
</tr>
<tr>
<td>649 Monroe Street</td>
<td>Juneau, AK 99802-5509</td>
<td>P.O. Box 6123</td>
</tr>
<tr>
<td>Montgomery, AL 36131</td>
<td>907/465-5925 (FAX 907/465-5788)</td>
<td>Phoenix, AZ 85005-6123</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>ARKANSAS</th>
<th>CALIFORNIA</th>
<th>COLORADO</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ms. Ruthie Pippins</td>
<td>Ms. Jeanne Sweeney</td>
<td>Ms. Marie Valenzuela</td>
</tr>
<tr>
<td>WOTC Coordinator</td>
<td>WOTC Coordinator</td>
<td>WOTC Coordinator</td>
</tr>
<tr>
<td>Employment Security Department</td>
<td>Employment Development</td>
<td>Department of Labor &amp; Employment</td>
</tr>
<tr>
<td>P.O. Box 2981</td>
<td>Department</td>
<td>Employment Programs</td>
</tr>
<tr>
<td>Little Rock, AR 72203-2981</td>
<td>Job Service Division, MIC 37</td>
<td>Tower 2, Suite 400</td>
</tr>
<tr>
<td>501/682-3129 (FAX 501/682-3144)</td>
<td>800 Capitol Mall</td>
<td>1515 Arapahoe Street</td>
</tr>
<tr>
<td></td>
<td>Sacramento, CA 95814</td>
<td>Denver, CO 80202</td>
</tr>
<tr>
<td></td>
<td>916/654-9715 (FAX 916/654-8932)</td>
<td>303/620-4218 (FAX 303/620-4257)</td>
</tr>
<tr>
<td></td>
<td><a href="mailto:jsweeney@edd.ca.gov">jsweeney@edd.ca.gov</a></td>
<td><a href="mailto:104146.3437@compuserve.com">104146.3437@compuserve.com</a></td>
</tr>
</tbody>
</table>
CONNECTICUT
Ms. Madelyn Legault
WOTC Coordinator
Department of Labor
Program Support Unit
200 Folly Brook Boulevard
Wethersfield, CT 06109
860/566-8641 (FAX 860/566-6095)

DELWARE
Mr. Joseph F. Fitzgerald
WOTC Coordinator
Department of Labor
Division of Employment & Training
4425 N. Market Street
P.O. Box 9828
Wilmington, DE 19809-0828
302/761-8131 (fax 302/761-6617)
jfitzgerald@state.de.us

DISTRICT OF COLUMBIA
Ms. Gerri Snowden
WOTC Coordinator
Department of Employment Services
500 C Street, NW, Suite 100
Washington, DC 20001
202/724-7260 (FAX 202/724-7068)

FLORIDA
Mr. William McQueen
WOTC Coordinator
Department of Labor & Employment Security
201 Caldwell Building
Tallahassee, FL 32399-2152
850/488-9180 (FAX 904/922-0694)

GEORGIA
Mr. Wayne D. Barton
WOTC Coordinator
Department of Labor
148 International Boulevard, NE
Sussex, Room 400
Atlanta, GA 30303
404/656-3157 (FAX 404/657-8285)

HAWAI'I
Ms. Merle Watanabe
WOTC Coordinator
Workforce Development Division
Department of Labor & Industrial Relations
830 Punchbowl Street, Rm. 329
Honolulu, HI 96813
808/586-8820 (FAX 808/586-8822)

IDAHO
Mr. John Calkins
WOTC Coordinator
Department of Labor
317 Main Street
Boise, ID 83735-0001
208/334-6156 (FAX 208/334-6430)
Jcalkins@labor.state.id.us

ILLINOIS
Ms. Mary Glusak
WOTC Coordinator
Department of Employment Security
401 South State Street, 3/S
Chicago, IL 60605
312/793-6805 (FAX 312/793-1778)

INDIANA
Ms. Carol Baker
WOTC Coordinator
Department of Workforce Development
10 North Senate Avenue
Indianapolis, IN 46204
317/232-4259 (FAX 317/233-1670)
carol_baker_at_dwd.et@ima.state.in.us

IOWA
Lisle Goode
WOTC Coordinator
Workforce Development Administrative Center
150 Des Moines Street
Des Moines, IA 50319
515/281-9023 (FAX 515/281-9096)
Lgoode@iDED.state.IA.US

KANSAS
Ms. Joyce Heiman
WOTC Coordinator
Department of Human Resources
Division of Employment & Training
401 SW Topeka Boulevard
Topeka, KS 66603-3182
913/296-7435 (FAX 913/296-1458)
jheiman@hr.state.ks.us

KENTUCKY
Ms. Barbara Gilley
WOTC Coordinator
Department for Employment Services
Division of Field Services
275 E. Main Street, 2W
Frankfort, KY 40621
502/564-7456 (FAX 502/564-7452)

LOUISIANA
Mr. Douglas Townson, Jr.
WOTC Coordinator
Department of Labor
P.O. Box 94094
Room 270
Baton Rouge, LA 70804-9094
504/342-3037 (FAX 504/342-2922)

MAINE
Ms. Bobbie Bowler
WOTC Coordinator
Department of Labor
20 Union Street
Augusta, ME 04330
207/624-6390 (FAX 207/624-6499)
bobbie.bowler@state.me.us

MARYLAND
Mr. David Ghee
WOTC Coordinator
Department of Labor, Licensing & Regulation
1100 N. Eutaw Street, Rm. 214
Baltimore, MD 21201
410/767-2080 (FAX 410/767-2078)
MASSACHUSETTS
Mr. Roger Daring
WOTC Coordinator
Division of Employment & Training
19 Staniford Street, 2nd Floor
Boston, MA 02114
617/626-5353 (FAX 617/727-8671)

MINNESOTA
Mr. Larry Chatham
WOTC Coordinator
Department of Economic Security
390 N. Robert Street
St. Paul, MN 55101
612/296-8746 (FAX 612/297-4501)
L.Cheetha@Ngwmail.des.state.MN.us

MISSOURI
Mr. Danny L. Freeman
WOTC Coordinator
Department of Labor & Industrial Relations
421 East Dunklin, P.O. Box 59
Jefferson City, MO 65104
573/751-2169 (FAX 573/751-9896)

MICHIGAN
Ms. Sandy Demetriou
WOTC Coordinator
Employment Security Commission
7310 Woodward Avenue, 2nd Floor
Detroit, MI 48202
313/876-5618 (FAX 313/876-5678)

MISSISSIPPI
Mr. David Morris
WOTC Coordinator
Employment Security Commission
P.O. Box 1699
Jackson, MS 39215-1699
601/961-7522 (FAX 601/961-7405)

MONTANA
Mr. Mike Colbert
WOTC Coordinator
Department of Labor & Industry
Job Service Division
P.O. Box 1728
Helena, MT 59604
406/444-2622 (FAX 406/444-3037)

NEBRASKA
Madhavi Bhadbhade
WOTC Coordinator
Department of Labor
550 So. 16th Street
P.O. Box 94600
Lincoln, NE 68509-4600
Madhaviib@dol.stae.nc.us

NEVADA
Ms. Janet L. Pirozzzi
WOTC Coordinator
Dept. Of Employment, Training & Rehabilitation
500 East Third Street
Carson City, NV 89713-0012
702/687-4614 (FAX 702/687-3424)

NEW HAMPSHIRE
Ms. Sue Robinson
WOTC Coordinator
Department of Employment Security
10 West Street, P.O. Box 1297
Concord, NH 03301
603/228-4079 (FAX 603/229-4321)

NEW JERSEY
Ms. Pat Valenza
WOTC Coordinator
NJ Department of Labor
CN 058
Trenton, NJ 08625-0058
609/292-8112 (FAX 609/777-1768)

NEW MEXICO
Mr. Margaret Hilliard
WOTC Coordinator
NM Department of Labor
P.O. Box 1928, CC: 6092
Albuquerque, NM 87103
505/841-8555 (FAX 505/841-8467)

NEW YORK
Mr. Hy Dubowsky
WOTC Coordinator
NYS Department of Labor
State Office Campus Bldg. 12
Room 240
Albany, NY 12240
518/457-6823
1-800-472-8612 (FAX 518/485-1815)

NORTH CAROLINA
Ms. Jane Green
WOTC Coordinator
Employment Security Commission
P.O. Box 27625
Raleigh, NC 27611
919/733-4896 (FAX 919/733-3010)
Green.Jane@esc.state.nc.us

NORTH DAKOTA
Ms. Betty Wendslag
WOTC Coordinator
Job Service North Dakota
P.O. Box 5507
1000 East Divide Avenue
Bismarck, ND 58506-5507
701/328-2997 (FAX 701/328-1668)

NORTH DAKOTA
Mr. Gary Lorenz
WOTC Coordinator
Employment Department
875 Union Street, NE
Salem, OR 97311
503/373-1049 (FAX 503/378-2958)
lorenzgr@emp.state.or.us

OREGON

OHIO
Ms. Carolyn Casper-Duvall
WOTC Coordinator
Bureau of Employment Services
145 S. Front Street
P.O. Box 1618
Columbus, OH 43216-1618
614/644-7096 (FAX 614/752-9236)

OKLAHOMA
Ms. Andrea Crawford
WOTC ESC, ES Division
Employment Security Commission
P.O. Box 52003
Will Rogers Building, Rm. 310
2401 N. Lincoln Boulevard
Oklahoma City, OK 73152-2003
405/557-5371 (FAX 405/524-6081)

OREGON

Pennsylvania
Ms. Mary Jane Duffy
WOTC Coordinator
PA Department of Labor & Industry
Labor & Industry Bldg, 12th Floor
7th & Forster Streets
Harrisburg, PA 17120
717/787-6729 (FAX 717/787-5785)

Pennsylvania
RHODE ISLAND
Mr. Joseph DesRoches
WOTC Coordinator
Department of Employment & Training
101 Friendship Street
Providence, RI 02903-3740
401/277-3724 (FAX 401/277-3744)
beto@det2.det.state.ri.us

SOUTH CAROLINA
Mr. Brent A. Garvin
WOTC Coordinator
Employment Security Commission
P.O. Box 1406
Columbia, SC 29202
803/737-2594 (FAX 803/737-0140)
Bgarvin@scjob.scces.org

SOUTH DAKOTA
Mr. Robert Craig
WOTC Coordinator
Department of Labor
420 S. Roosevelt
P.O. Box 4730
Aberdeen, SD 57402-4730
605/626-2302 (FAX 605/626-2322)
Kem@ dol-abc.state.sd.us

TENNESSEE
Mr. Roger Littlejohn
WOTC Coordinator
Department of Employment Security
Davy Crockett Tower, 11th Floor
500 James Robertson Parkway
Nashville, TN 37245-1200
615/741-6473 or 1-800-432-5268
(FAX 615/532-1612)

TEXAS
Ms. Alice Mehlinger
WOTC Coordinator
TX Workforce Commission
Room 420T
101 E. 15th Street
Austin, TX 78778-0001
512/463-2488 (FAX 512/463-8819)
alice.mehlinger@twc.state.tx.us
WOTC Info: 1-800-695-6879

UTAH
Mr. Mike Slattery
Department of Workforce Services
140 E. Broadway
P.O. Box 45249
Salt Lake City, UT 84145-0249
801/536-7836 (FAX 801/536-7869)

VERMONT
Mr. Michael S. Calcagni
WOTC Coordinator
Department of Employment & Training
5 Green Mountain Drive
P.O. Box 488
Montpelier, VT 05601-0488
802/828-4350 (FAX 802/828-4374)
Mcalagni@pop.det.state.vt.us

VIRGINIA
Ms. Jeffress Primer
WOTC Coordinator
VA Employment Commission
P.O. Box 1358
Richmond, VA 23211
804/786-1614 (FAX 804/786-6091)

VIRGIN ISLANDS
Ms. Rose Marie Berry, Director
Virgin Islands Job Service
P.O. Box 2608
Charlotte Amalie, St. Thomas, VI 00803
809/776-3700 x 2096
FAX 809/776-0529

WASHINGTON
Mr. James Ashurst
WOTC Administrative Unit
Employment Security Department
P.O. Box 9046
Olympia, WA 98507-9046
360/438-4644 or 1-800/669-9271 FAX 360/438-4014
Jashurst@wln.com

WEST VIRGINIA
Ms. Elana Stowers
WOTC Coordinator
Bureau of Employment Programs
Employment Service Division
112 California Avenue
Charleston, WV 25305-0112
304/558-3452 (FAX 304/558-6446)

WISCONSIN
Mr. William Richey
WOTC Coordinator
Department of Workforce Development
201 E. Washington Avenue
Room 231 – P.O. Box 7972
Madison, WI 53707
608/266-0959 (FAX 608/267-0330)
RICHEW@mail.state.wi.us

WYOMING
Ms. Julia S. Clouser
Field Administration - WOTC
Department of Employment
Employment Resources Division
P.O. Box 2760
Casper, WY 82602
307/235-3611 (FAX 307/235-3293)
clouser.julia@keberos.state.wy.us
ATTACHMENT IIB

EZ/EC MAIN CONTACT LIST
As of February 19, 1998

<table>
<thead>
<tr>
<th>Name &amp; City</th>
<th>Phone &amp; Fax Numbers</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>EMPOWERMENT ZONES</strong></td>
<td></td>
</tr>
<tr>
<td>GA, Atlanta</td>
<td></td>
</tr>
<tr>
<td>Mr. Elbert Jenkins</td>
<td>404-853-7610 (phone)</td>
</tr>
<tr>
<td>Act. Exec. Director</td>
<td>404-853-7315 (fax)</td>
</tr>
<tr>
<td>Atlanta EZ Corporation</td>
<td></td>
</tr>
<tr>
<td>675 Ponce De Leon Avenue</td>
<td></td>
</tr>
<tr>
<td>Second Floor - Suite 2100</td>
<td></td>
</tr>
<tr>
<td>Atlanta, GA 30308</td>
<td></td>
</tr>
<tr>
<td>IL, Chicago</td>
<td></td>
</tr>
<tr>
<td>Mr. Avery Goodrich</td>
<td>312-744-9623 (phone)</td>
</tr>
<tr>
<td>City of Chicago</td>
<td>312-744-9696 (fax)</td>
</tr>
<tr>
<td>20 North Clark Street, 28th Floor</td>
<td></td>
</tr>
<tr>
<td>Chicago, IL 60602</td>
<td></td>
</tr>
<tr>
<td>MD, Baltimore</td>
<td></td>
</tr>
<tr>
<td>Ms. Diane Bell</td>
<td>410-783-4400 (phone)</td>
</tr>
<tr>
<td>Empower Baltimore Management Corporation</td>
<td></td>
</tr>
<tr>
<td>111 S. Calvert Street, Suite 1550</td>
<td></td>
</tr>
<tr>
<td>Baltimore, MD 21202</td>
<td></td>
</tr>
<tr>
<td>MI, Detroit</td>
<td></td>
</tr>
<tr>
<td>Joseph Vassallo</td>
<td>313-224-6389 (phone)</td>
</tr>
<tr>
<td>City of Detroit Planning and Development</td>
<td>313-224-1629 (fax)</td>
</tr>
<tr>
<td>2300 Cadillac Tower Building</td>
<td></td>
</tr>
<tr>
<td>Detroit, MI 48226</td>
<td></td>
</tr>
<tr>
<td>Denise Gray</td>
<td>313-872-8050 (Phone)</td>
</tr>
<tr>
<td>Executive Director</td>
<td>313-872-8002 (fax)</td>
</tr>
<tr>
<td>Detroit Empowerment Zone Corporation</td>
<td></td>
</tr>
<tr>
<td>1 Ford Place, Suite 2D</td>
<td></td>
</tr>
<tr>
<td>Detroit, MI 48202</td>
<td></td>
</tr>
<tr>
<td>New York, NY (Main Contact)</td>
<td></td>
</tr>
<tr>
<td>Ms. Kimberly D. Hardy, Esq.</td>
<td>212-803-3240 (phone)</td>
</tr>
<tr>
<td>Special Counsel and Corporate Secretary</td>
<td>212-803-3294 (fax)</td>
</tr>
<tr>
<td>New York Empowerment Zone Corporation</td>
<td></td>
</tr>
<tr>
<td>633 3rd Avenue</td>
<td></td>
</tr>
<tr>
<td>New York, NY 10017</td>
<td></td>
</tr>
</tbody>
</table>
NY, New York (Bronx)
Mr. Kevin Nunn 718-590-3549 (phone)
Bronx Overall Economic Development Corporation 718-590-5814 (fax)
198 East 161st Street
Second Floor
Bronx, NY 10451

NY, New York (Upper Manhattan)
Ms. Deborah Wright, Director 212-932-1902 (phone)
Upper Manhattan Empowerment Zone 212-932-1907 (fax)
Development Corporation
Powell Office Building
163 West 125th Street, Suite 1204
New York, NY 10027

PA, Philadelphia
Mr. Carlos Acosta 215-686-0484 (phone)
City of Philadelphia 215-686-0412 (fax)
1600 Arch Street, Gallery Level
Philadelphia, PA 19103

NJ, Camden
Mr. Richard Cummings 609-541-2836 (phone)
Chairperson 609-541-8457 (fax)
Camden Empowerment Zone Corporation
412 North Second Street
Camden, NJ 08104

Brian Finnie 609-968-4866 (phone)
City of Camden Empowerment Zone 609-968-4855 (fax)
Corp.
800 Hudson Square
Suite 300
Camden, NJ 08102

SUPPLEMENTAL EMPOWERMENT ZONES

CA, Los Angeles
Mr. Parker C. Anderson 213-485-1617 (phone)
City of Los Angeles 213-237-0551 (fax)
Community Development Department
215 West 6th Street, Third Floor
Los Angeles, CA 90014
David Eder  
City of Los Angeles  
Community Development Department  
215 West 6th Street, Third Floor  
Los Angeles, CA 90014  

OH, Cleveland  
Ms. Yvette Mosby Director  
Cleveland Empowerment Zone  
601 Lakeside Avenue  
City Hall, Room 335  
Cleveland, OH 44114
ENHANCED ENTERPRISE COMMUNITIES

CA, Oakland
Mr. William Claggett 510-238-2910 (phone)
Community & Economic Devel. Agency 510-238-6538 (fax)
City of Oakland
1330 Broadway, Room 310
Oakland, CA 94612

Mr. Lonnie Carter
Community & Economic Devel. Agency
City of Oakland
1313 Broadway, Room 310
Oakland, CA 94612

MA, Boston
Mr. Reginald Nunnally 617-445-3413 (phone)
Boston Empowerment Center 617-445-5675 (fax)
20 Hampden Street
Boston, MA 02119

KS, Kansas City and MO, Kansas City
Mr. Cal Bender 816-474-4240 (phone)
MARC 816-421-7758 (fax)
600 Broadway
300 Rivergate Center
Kansas City, MO 64105-1554

TX, Houston
Ms. Judith Butler 713-247-2666 (phone)
900 Bagby Street 713-247-3985 (fax)
City Hall Annex
Mayor’s Office, Second Floor
Houston, TX 77002
ENTERPRISE COMMUNITIES

AL, Birmingham
Mr. John H. Gemmill
City of Birmingham
710 N. 20th Street
City Hall, Room 224
Birmingham, AL 35203

205-254-2870 (phone)
205-254-2541 (fax)

AR, Pulaski County
Mr. Henry McHenry
Enterprise Community Committee Board
300 South Spring, Suite 800
Little Rock, AR 72201-2424

501-340-5675 (phone)
501-340-5680 (fax)

AZ, Phoenix
Mr. Ed Zuercher
City of Phoenix
200 West Washington Street, 12th Floor
Phoenix, AZ 85003-1611

602-261-8532 (phone)
602-261-8327 (fax)

CA, San Diego
Ms. Bonnie Contreras
City of San Diego
202 C Street MS 3A
San Diego, CA 92101

619-236-6846 (phone)
619-236-6512 (fax)

CA, San Francisco
Mr. Larry Saxxon
City of San Francisco
San Francisco Enterprise Community Program
25 Van Ness Avenue, Suite 700
San Francisco, CA 94102

415-252-3167 (phone)
415-252-3110 (fax)

CO, Denver
Mr. Ernest Hughes
City of Denver
200 W. 14th Avenue, Room 203
Denver, CO 80204

303-640-5734 (phone)
303-640-4636 (fax)
CT, Bridgeport  
Ms. Janice Willis  
City of Bridgeport Office of Grant Administration  
City Hall  
Bridgeport, CT 06604

CT, New Haven  
Ms. Serena Neal-Williams  
City of New Haven  
200 Orange Street, 5th Floor  
New Haven, CT 06510

District of Columbia  
Mr. James Kerr  
Administrator for Preservation and Economic Development  
51 N Street, NE  
Washington, DC 20002

District of Columbia  
Ms. Fran Goldstein  
Director of Development  
Office of Grants & Management  
717 14th Street, NW  
12th Floor  
Washington, DC 20005

DE, Wilmington  
Mr. James Walker  
Wilmington Enterprise Community  
Louis L. Redding City/County Building  
800 French Street, 9th Floor  
Wilmington, DE 19801

FL, Miami/ Dade County/ Homestead  
Mr. Tony E. Crapp, Sr.  
Office of Economic Development  
140 West Flagler, Suite 1000  
Miami, FL 33130-1561
FL, Tampa
Mr. Benjamin Stevenson 813-248-4339 (phone)
City of Tampa 813-274-7927 (fax)
2105 N. Nebraska Avenue
Tampa, FL 33605

GA, Albany
Mr. John Hawthorne 912-430-7867 (phone)
Department of Community 912-430-3989 (fax)
& Economic Development
230 South Jackson Street
Suite 315
Albany, GA 31701

IA, Des Moines
Ms. Kathy Kafela 515-283-4151 (phone)
City of Des Moines 515-237-1713 (fax)
602 East First Street
Des Moines, IA 50309

IL, East St. Louis
Mr. Percy Harris 618-482-6655 (phone)
City of East St. Louis 618-482-6648 (fax)
301 River Park Dr.
East St. Louis, IL 62201

IL, Springfield
Ms. Jacqueline Richie 217-789-2377 (phone)
Office of Economic Development 217-789-2380 (fax)
231 South Sixth St.
Springfield, IL 62701

IN, Indianapolis
Ms. Jennifer Fults 317-327-5899 (Phone)
Grants Manager
Ms. Amy Arnold 317-327-7876
Grants Analyst 317-327-5908 (Fax)
Div. of Comm. Development & Financial Services
1860 City County Building
Indianapolis, IN 46204
KY, Louisville
Ms. Carolyn Gatz
Empowerment Zone Community
601 West Jefferson St.
Louisville, KY 40202
502-574-4210 (phone)
502-574-4201 (fax)

LA, New Orleans
Ms. Thelma H. French
Office of Federal and State Programs
1300 Perdido Street, Room 2E10
New Orleans, LA 70112
504-565-6414 (phone)
504-565-6423 (fax)

LA, Ouachita Parish
Mr. Eric Loewe
Ouachita Community Enhancement Zone, Inc.
P.O. Box 4268
Monroe, LA 71211
318-329-4031 (phone)
318-329-4034 (fax)

MA, Lowell
Ms. Sue Beaton
Department of Planning and Development
City Hall - JFK Civic Center
50 Arcand Drive
Lowell, MA 01852
978-970-4165 (phone)
978-970-4262 (fax)

MA, Springfield
Mr. Miguel Rivas
Community Development Department
36 Court Street
Springfield, MA 01103
413-787-7666 (phone)
413-787-6027 (fax)

MI, Flint
Mr. Larry Foster
Township of Mount Morris
G-5447 Bicentennial Parkway
Mount Morris Township, MI 48458
810-785-9138 (phone)
810-785-7730 (fax)

Ms. Nancy Jurkiewicz
City of Flint
1101 South Saginaw Street
Flint, MI 48502
810-766-7436 (phone)
810-766-7351 (fax)
MI, Muskegon
Ms. Cathy Brubaker-Clarke
City of Muskegon
Economic Development Department
933 Terrace Street
Muskegon, MI 49443

Ms. Fleta Mitchell
Department of Planning and Community Development
2724 Peck Street
Muskegon Heights, MI 49444

MN, Minneapolis
Mr. Ken Brunsvold
Office of Grants & Special Project
350 South Fifth Street
City Hall, Room 200
Minneapolis, MN 55415

MN, St. Paul
Mr. Jim Zdon
City of St. Paul
Planning and Economic Development
25 West Fourth Street
St. Paul, Minnesota 55102

MO, St. Louis
Mr. Chad Cooper
St. Louis Development Corporation
105 Locust Street, Ste. 1200
St. Louis, MO 63101

MS, Jackson
Mr. Willie Cole
Office of City Planning/Minority Business
218 South President Street
Jackson, MS 39205

NC, Charlotte
Ms. Charlene Abbott
Neighborhood Development Department
600 East Trade Street
Charlotte, NC 28202
NE, Omaha
Mr. Scott Knudsen 402-444-5381 (phone)
City of Omaha 402-444-6140 (fax)
1819 Farnum Street
Suite 1100
Omaha, NE 68183

NH, Manchester
Ms. Amanda Parenteau 603-624-2111 (phone)
City of Manchester 603-624-6308 (fax)
889 Elm Street, 5th Floor
Manchester, NH 03101

NJ, Newark
Ms. Angela Corbo 973-733-4331 (phone)
Department of Administration 973-733-5351 (fax)
City Hall, Room B-16
920 Broad Street
Newark, NJ 07102

NM, Albuquerque
Ms. Sylvia Fettes 505-768-2860 (phone)
Family & Community Services Department 505-768-3204 (fax)
400 Marquette, NW, Ste. 504
Albuquerque, NM 87103

NV, Las Vegas
Ms. Yvonne Gates 702-455-3239 (phone)
Clark County Commissioners Office 702-383-6041 (fax)
500 South Grand Central Parkway
P.O. Box 551601
Las Vegas, NV 89155-1601

Ms. Jennifer Padre 702-455-5025 (phone)
Southern Nevada Enterprise Community 702-455-5038 (fax)
500 South Grand Central Parkway
P.O. Box 551212
Las Vegas, NV 89155-1212

NY, Albany/Troy/Schenectady
Mr. Kevin O Connor 518-465-8975 (phone)
Center for Economic Growth 518-465-6681 (fax)
One Key Corp Plaza
Suite 600
Albany, NY 12207
NY, Buffalo
Ms. Paula Rosner 716-842-6923 (phone)
Buffalo Enterprise Development Corporation 716-842-1779 (fax)
620 Main Street
Buffalo, NY 14202

NY, Newburgh/Kingston
Ms. Allison Lee 914-569-1680 (phone)
The Kingston-Newburgh Enterprise Corp. 914-569-1630 (fax)
62 Grand Street
Newburgh, NY 12550

NY, Rochester
Ms. Valerie Wheatley 716-428-7207 (phone)
Staff assistant to the Deputy Mayor 716-428-7069 (fax)
City of Rochester
Room 205A, City Hall
30 Church Street
Rochester, NY 14614

OH, Akron
Mr. Jerry Egan 330-375-2090 (phone)
Department of Planning & Urban Development 330-375-2387 (fax)
166 South High Street
Akron, OH 44308-1628

OH, Columbus
Mr. Patrick Grady 614-645-7574 (phone)
Economic Development Administrator 614-645-7855 (fax)
99 North Front Street
Columbus, OH 43215

OH, Columbus
Mr. John Beard 614-251-0926 (phone)
Columbus Compact Corporation 614-251-2243 (fax)
815 East Mound Street
Suite 108
Columbus, OH 43205

OK, Oklahoma City
Mr. Carl Friend 405-297-2574 (phone)
Oklahoma City Planning Department 405-297-3796 (fax)
420 West Main Street, Suite 920
Oklahoma City, OK 73102
OR, Portland
Ms. Regena S. Warren
Multnomah County
421 SW Sixth Avenue, Suite 700
Portland, OR 97204
503-248-3691 (phone)
ext. 28134
503-248-3379 (fax) 3691

PA, Pittsburgh
Ms. Bev Gillot
City of Pittsburgh
4433 Laurel Oak Drive
Allison Park, PA 15101
412-487-6808 (phone)
412-487-8062 (fax)

PA, Harrisburg
Ms. JoAnn Partridge
City of Harrisburg
Department of Building and Housing Development
MLK City Government Center
10 North Second Street, Ste. 206
Harrisburg, PA 17101-1681
717-255-6424x6443 (phone)
717-255-6421 (fax)

RI, Providence
Mr. Patrick McGuigan
Providence Plan
56 Pine Street, Suite 3B
Providence, RI 02903
401-455-8880 (phone)
401-331-6840 (fax)

SC, Charleston
Ms. Patricia W. Crawford
Housing/Community Development
75 Calhoun Street
Division 616
Charleston, SC 29401-3506
803-724-3766 (phone)
803-724-7354 (fax)

TN, Nashville
Mr. Phil Ryan
Metropolitan Development and Housing Agency
701 South Sixth Street
Nashville, TN 37206
615-252-8505 (phone)
615-252-8559 (fax)

TN, Memphis
Ms. Vernua Hanrahan
Center for Neighborhoods
619 North Seventh Street
Memphis, TN 38107
901-526-6627 (phone)
901-526-6627 (fax)
TX, El Paso
Ms. Deborah G. Hamlyn
City of El Paso
#2 Civic Center Plaza, 9th Floor
El Paso, TX 79901-1196

TX, Waco
Mr. Charles Daniels
City of Waco
P.O. Box 2570
Waco, TX 76702-2570

TX, Dallas
Mr. Mark Obeso
Empowerment Zone Manager
1500 Marilla, 2B South
Dallas, TX 75201

TX, San Antonio
Mr. Curley Spears
City of San Antonio
419 South Main, Suite 200
San Antonio, TX 78204

UT, Ogden
Ms. Karen Thurber
Ogden City Neighborhood Development
2484 Washington Boulevard
Suite 211
Ogden, UT 84401

VA, Norfolk
Ms. Eleanor R. Bradshaw
Norfolk Works
201 Granby Street, Ste. 100A
Norfolk, VA 23510

VT, Burlington
Mr. Brian Pine
Office of Community Development
City Hall, Room 32
Burlington, VT 05401
WA, Seattle
Mr. Charles Depew
City of Seattle
Seattle Municipal Building
Second Floor
Seattle, WA 98104-1826
206-684-0208 (phone)
206-684-0379 (fax)

WA, Tacoma
Dr. Shirl E. Gilbert II
Tacoma Empowerment Consortium
1101 Pacific Avenue
Tacoma, WA 98402
253-274-1288 (phone)
253-274-1289 (fax)

WI, Milwaukee
Mr. Glen Mattison
City of Milwaukee
Community Block Grant Administration
City Hall, Room 606
200 East Wells Street
Milwaukee, WI 53202
414-286-3760 (phone)
414-286-5003 (fax)

WV, Huntington
Ms. Cathy Burns
Community Development and Planning
800 Fifth Avenue, Suite 14
P.O. Box 1659
Huntington, WV 25717
304-696-4486 (phone)
304-696-4465 (fax)